

Construction Collaboration in the South East

Education special

Regional collaboration for educational transformation

Following the success of the IESE Regional Construction Framework, IESE has engaged with Partnerships for Schools (PFS) to investigate ways of harnessing the learning from our collaborative experiences to deliver major programmes of construction work across multiple authorities. One of these programmes could be Building Schools for the Future.

IESE framework managers are excited by the challenges that this idea presents, and are enjoying productive debate with PFS on alternative regional procurement methods.

This special edition of IESE's regular Construction Collaboration newsletter shares some of IESE's recent experiences with education projects.



A word from Partnerships for Schools

"PFS is pleased to be working with Hampshire County Council and the IESE team to explore ways in which regional frameworks might enable authorities to work more collaboratively in delivering their BSF projects. The proposed approach seeks to harness the range of skills and expertise that individual local authorities can bring to bear on BSF and to find practical ways that the collective skill sets can be deployed to best effect. The IESE framework has real potential to make this approach a reality, and we look forward to seeing how the proposals develop whilst at the same time demonstrating good value for money to the public purse."



Three years on: IESE's One School Pathfinders

In early 2007, IESE aligned eight 'One School Pathfinder' projects and procured them together. These schools have a collective construction cost of £223m, are all on schedule to be delivered to budget and on time in 2010. Here's a brief look at some of the benefits so far:

Added value

The two stage process and early contractor engagement has allowed all parties to review proposals and advise on potential efficiencies in design, manufacturing, installation and waste reduction. The client authorities quantify this value at £7,500,000.

Procurement savings

IESE's supply chain managers worked with the contractors' procurers on elements common to all schools. Through aggregation of purchases such as joinery, windows, sports pitches and lifts, they achieved cost savings of 4% on their respective package costs, valued at £1.25m. This scheme was termed The SAVE Scheme (Strategic Alliance for Value & Efficiency). Contractor engagement was also streamlined, by comparing contractors in mini-competitions. This saves time and demands less client resources – saving approximately £750,000.

Community benefits

The projects achieved 'Considerate Contractors' scheme scores of 88% on average, which comfortably qualifies for maximum BREEAM points. It also offered considerable community engagement activities, including:

- Pupils assisting in some staged construction activity
- Site visits
- Community art on site hoardings
- Neighbours and resident newsletters
- Window cleaning and car washing
- Red Nose Day fund raising

These softer benefits can be harder to quantify, but for the communities involved they can be the most memorable measure of success.

To find out more about IESE's aggregation of school-building projects, please email ieseadmin@hants.gov.uk



The Primary Capital Programme: Could it be costing you less?

PCP from Strategy to Delivery

IESE knows how to get the best out of schemes such as the government's Primary Capital Programme (PCP) and could be offering significant streamlining and savings on the cost of implementing strategies for primary school places.

IESE is looking to establish a dedicated team specifically to support the delivery of primary school projects. By using IESE's managed framework approach, authorities have already made savings ranging from 2.5% to 10+% of the predicted cost of their PCP projects – as well as benefiting from a simplified process of procurement.

Simplify the task with IESE's toolkit

IESE has built on its long experience of primary school projects by developing a toolkit to simplify the process. The toolkit promotes continuous improvement, including developing a co-ordinated supply chain strategy.

It includes:

- A Strategy for Change template (pupil review and demographic pressure points)
- A spatial and condition matrix
- An implementation plan template (investment matrix and funding strategy)
- Guidance notes on interpreting the briefs for building and for ICT
- A library of award winning building and ICT examples, including both new build and refurbishment projects
- Building and quality design/specification/component templates
- Model supply chain component schedules

And if you've already begun PCP without IESE...

IESE recognises that there are four stages in the delivery of PCP – the Primary Strategy for Change, the implementation plan, the delivery and the evaluation. Authorities can engage IESE at any stage, and select the level of IESE involvement appropriate to the stage they have reached.



Improvement and
Efficiency
South East
Construction and
Asset Management

Transforming Hampshire's secondary schools

Hampshire County Council has joined the government's Building Schools for the Future (BSF) programme which will see significant investment in the county's secondary schools over the next decade.

Hampshire is the lead authority on IESE's collaborative construction and asset management method. Building on the county's long list of successful IESE-managed projects, Hampshire County Council is keen to pioneer IESE's new REP framework as a delivery model.

The County Council has written a Strategy for Change for its first project which will invest £80 million in schools in Havant and Horndean – the area of Hampshire with the highest levels of social and educational need.

Nine schools and one education centre will be rebuilt, refurbished or remodelled, including the creation of Hampshire's first academy. A further nine projects are proposed with schools in Gosport and the west of Havant next in line to receive funding following approval from the Government.

Bob Eardley, Hampshire County Council's BSF Project Director, said: "We have been working closely with schools, young people, parents and local communities to decide how to make the best use of this unique opportunity.

"In addition to investing in school buildings and information communication technology, we aim to make every school effective, excellent, inclusive and a centre of innovation, learning and well-being. We will build on local partnerships to place schools at the heart of their communities to increase school diversity, enhance parental choice, and offer a broader range of local services."

To find out more about Hampshire's BSF programme, go to www.hants.gov.uk/bsf



Shared services: Collaboration goes further

The cost benefits of collaborating on individual construction projects are well understood by most public authorities. But could the people and skills shared in one project offer even better savings in the next?

Hampshire County Council and Reading Borough Council have been blazing a joint trail that has led them beyond individual projects and into a long-term shared service agreement. And now independent quantity surveyors Davis Langdon have researched and quantified the benefits.

Shared service is showing cashable and qualitative benefits of many kinds – procurement savings, project management time savings, consultancy fee expenditure and improved whole-life costs are just a few of the topics in Davis Langdon's report. To find out more about how shared service could benefit your authority, contact IESE at ieseadmin@hants.gov.uk

Contact us:

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